



# WEST RAND DISTRICT MUNICIPALITY



## OFFICE OF THE MUNICIPAL MANAGER

TO : EXECUTIVE MAYOR  
FROM : MUNICIPAL MANAGER  
REF : 12/2/1/5  
DATE : 25 JUNE 2026

### 2026/27 FINAL SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

The 2026/27 Final Service Delivery and Budget Implementation Plan (SDBIP) is hereby submitted to the Executive Mayor in accordance with Section 53 (1) (c) (ii) of the Municipal Finance Management Act, 56 of 2003 (MFMA), which states that “the Mayor of a municipality must take all reasonable steps to ensure that the municipality’s SDBIP is approved by the Mayor within 28 days after the approval of the budget”.

Kindly find attached herewith the 2026/27 Final SDBIP for your approval.

Kind regards,



**MR. Z. MPHAPHULI**

**ACTING MUNICIPAL MANAGER**

**APPROVED / NOT APPROVED**



**ALD. D.S. THABE**  
**EXECUTIVE MAYOR**

Private Bag X033, RANDFONTEIN 1760  
Cnr 6<sup>th</sup> & Park Street, RANDFONTEIN  
Tel: (011) 411-5000/412-2701 Fax: (011) 412-3663  
Email: [admin@wrdm.gov.za](mailto:admin@wrdm.gov.za) Website: [www.wrdm.gov.za](http://www.wrdm.gov.za)



**WEST RAND DISTRICT MUNICIPALITY**

**SERVICE DELIVERY  
AND BUDGET  
IMPLEMENTATION  
PLAN**

**2026/27**

## TABLE OF CONTENTS

<b>TOPIC</b>	<b>PAGE NO</b>
1. <b>Regional Outcome 1: Basic Service Delivery Improvement</b>	<b>1</b>
2. <b>Regional Outcome 2: Accountable Municipal Administration</b>	<b>3</b>
3. <b>Regional Outcome 3: Skilled, capacitated, competent and motivated workplace</b>	<b>5</b>
4. <b>Regional Outcome 4: Ethical administration and good governance</b>	<b>8</b>
5. <b>Regional Outcome 5: Safe Communities</b>	<b>11</b>
6. <b>Regional Outcome 6: Educated Communities</b>	<b>15</b>
7. <b>Regional Outcome 7: Healthy Communities</b>	<b>17</b>
8. <b>Regional Outcome 8: Sustainable Environment</b>	<b>20</b>
9. <b>Regional Outcome 9: Build Spatially Integrated Communities</b>	<b>22</b>
10. <b>Regional Outcome 10: Social Cohesive Communities</b>	<b>25</b>
11. <b>Regional Outcome 11: Reduce Unemployment</b>	<b>27</b>
12. <b>Regional Outcome 12: Economic Development</b>	<b>29</b>
13. <b>Regional Outcome 13: Robust Financial Administration</b>	<b>31</b>
14. <b>Regional Outcome 14: Institutional Planning and Transformation</b>	<b>36</b>

	<p><b>Regional Outcome 1</b> <i>Basic Service Delivery Improvement</i></p>
---	--

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 4: Economic Infrastructure (01)
<b>National Outcome</b>	9. A responsive, accountable, effective and efficient local government system (01)
<b>Back to Basics</b>	1. Put People & Their Concerns First : Listen and Communicate (01)
<b>Provincial 10 Pillars</b>	(01) 2. Decisive spatial transformation 3. Accelerating social transformation 4. Transformation of the State and governance 7. Modernisation of human settlements and urban development 8. Modernisation of public transport and other infrastructure 10. Taking a lead in Africa's new industrial revolution.
<b>Strategic Goals</b>	Regional planning and economic goal (01)
<b>Key Performance Area</b>	KPA 1: Basic Service Delivery (01)
<b>Priority</b>	Clean water and Sanitation, Affordable Clean Energy and Industry, Innovation and Infrastructure

**Regional Outcome - Outcome 1: Basic Service Delivery Improvement**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Improve accessibility and linkage between, previously disadvantaged areas	Number (4) of reports on implementation of NDPG Funded Projects developed and submitted to National Treasury	Quarterly reports / Photos / Expenditure reports (Invoices) Close-up report (Ntuli Inter-section) and Proof of submission to NT	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	Capex			0	0	0	0			
					Operating	Opex	73.4 million	38,192,000.00	0	0	0	0			

**Regional Output - Infrastructure Master Planning**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub-output	Basic Services Delivery Improvement	Number (4) of engagements on DROP Forum facilitated by WRDM	Invitation, Agenda, Minutes and attendance registers	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Manager: Infrastructure	MMC: Infrastructure and Human Settlement
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Sub Output - Develop and implement an Integrated Transport Plan (WRDM)**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Coordinate & Monitor Rural Roads Asset Management System	Number (4) of quarterly reports on the coordination & monitoring of Rural Roads Asset Management System developed and submitted to the Department of Roads and Transport	Quarterly Report on progress made in co-ordination and monitoring of Rural Assets Management system, Expenditure reports, proof of submission to DRT.	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Infrastructure and Human Settlement
					Capital	N/A			0	0	0	0			
					Operating	Opex	2,786 Million	3,164,000.00	0	0	0	0			

**Regional Sub Output - Rural Roads Administrative Management System**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Integrated Transport Planning	Number (2) of bi-annual reports on Programmes / Activities being undertaken to support the District Integrated Transport Plan	Bi - Annually Reports on programmes/activities undertaken to support District Integrated Transport Plan	Target	Number	2	2	0	1	0	1	Regional Planning and Economic Development	Manager: Infrastructure	MMC: Infrastructure and Human Settlement
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			



Regional Outcome 2  
*Accountable Municipal  
Administration*

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 14: Promoting accountability and fighting corruption (02)
<b>National Outcome</b>	9. A responsive, accountable, effective and efficient local government system (02)
<b>Back to Basics</b>	3. Good Governance & Sound Administration (02)
<b>Provincial 10 Pillars</b>	4. Transformation of the State and governance (02)
<b>Strategic Goals</b>	Sustainable Governance for Local Communities (02)
<b>Key Performance Area</b>	KPA 5: Good Governance and Public Participation (02)
<b>Priority</b>	Accountable Municipal Administration and End Corruption in all forms

**Regional Outcome - Outcome 2: Implement initiatives to ensure accountable Municipal Administration within the West Rand Region**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Implement initiatives to ensure identified and targeted reports accounting on Municipal Administration within the West Rand Region	Number (4) of reports on initiatives to enable Accountable Municipal Administration	Quarterly Status report on initiatives implemented to enable Accountable Municipal Administration	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Output - Implement programmes to strengthen Councillor Accountability (WRDM)**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Implement programmes to strengthen Councillor Accountability	Number (4) of quarterly reports on implementation of programmes/activities to strengthen Councillor Accountability	Quarterly reports on programmes implemented	Target	Number	4	4	1	1	1	1	Division: Chief of Staff	Chief of Staff	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Output - Legislative Compliance & Good Governance**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Promote Legislative Compliance & Good Governance	Number (4) of legislative compliance checklist completed	Legislative compliance checklist	Target	Number	4	4	1	1	1	1	Division: Chief of Staff	Chief of Staff	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Sub Output - Section 79 committees**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Council Resolutions on reports submitted by MPAC to demonstrate its functionality and robustness	Number (4) of MPAC meetings held	Notice/Agenda, Attendance Registers and the report	Target	Number	4	4	1	1	1	1	Division: Chief of Staff	Chief of Staff	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Sub Output - Implement programmes to promote Sustainable Governance for Local Communities**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Implement programmes to promote Sustainable Governance for Local Communities	Number (4) reports on implementation of sustainable Governance for Local Communities programmes	Quarterly reports on programmes implemented	Target	Number	4	4	1	1	1	1	Division: Chief of Staff	Chief of Staff	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

	<p><b>Regional Outcome 3</b> <i>Skilled, Capacitated, Competent and Motivated Workforce</i></p>
---	---

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 13: Building a capable state (03)
<b>National Outcome</b>	5. A skilled and capable workforce to support an inclusive growth path (03)
<b>Back to Basics</b>	3. Good Governance & Sound Administration (03)
<b>Provincial 10 Pillars</b>	4. Transformation of the State and governance (03)
<b>Strategic Goals</b>	Ensure a Skilled, Capacitated, Competent and Motivated West Rand Workforce (03)
<b>Key Performance Area</b>	KPA 2: Municipal Institutional Development and Transformation (03)
<b>Priority</b>	Safe working environment

<b>Regional Output - Develop, Implement and Maintain a Robust Talent Pipeline</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Develop, Implement and Maintain a Robust Talent Pipeline	Number (4) of quarterly reports compiled on HR administration	Signed Quarterly HR Report	Target	Number	4	4	1	1	1	1	Corporate Services	Executive Director: Corporate Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	To develop, review and promulgation of municipal policies and by-laws	Number (1) of reviewed HR strategy approved by the Municipal Manager	HR Strategy signed by the Municipal Manager	Target	Number	New target	1	0	0	1	0	Corporate Services	Manager: Human Capital & Development	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

<b>ITC usage policy</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	To maintain a conducive work environment	Number (4) of quarterly OHS Report compiled	Occupational Health and Safety Compiled Report	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	To conduct Occupational Health and Safety Risk Assessment	Number (1) of Occupational Health and Safety Risk Assessment conducted	Risk Assessment report	Target	Number	1	1	0	1	0	0	Corporate Services	Manager: Human Capital & Development	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

<b>Regional Sub Output - Employment Equity Compliance</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Employment Equity Compliance	Number (1) of Employment Equity report developed and submitted to the Department of Labour	1. Employment Equity report 2. Acknowledgement of receipt from Labour	Target	Number	1	1	0	0	1	0	Corporate Services	Manager: Human Capital & Development	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

<b>Regional Output - Implementation of the Work Skills Plan</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Implementation of the Workplace Skills Plan	Number (1) of WSP including Annual Training Reports developed and submitted to LGSETA	1. Workplace Skills Plan including Annual Training Report 2. Proof of submission	Target	Number	1	1	0	0	0	1	Corporate Services	Executive Director: Corporate Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

Regional Sub Output - Management of labour matters															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Improved Labour Relations Management	Number (4) of quarterly reports compiled on Employee relations reflecting all labour related matters	Quarterly Labour Relations Report	Target	Number	4	4	1	1	1	1	Corporate Services	Manager: Human Capital & Development	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
Regional Output - Good governance and Public Participation															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Compilation of individual Performance Agreements for employees below senior levels	Number (38) of Performance Agreements signed by employees below senior management level	Copies of signed performance agreements	Target	Number	New target	38	38	0	0	0	Corporate Services	Executive Director: Corporate Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Output	Risk management	Number (4) of reports on implementation of strategic risk register	Risk register indicating progress	Target	Number	New target	4	1	1	1	1	Corporate Services	Executive Director: Corporate Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			



**Regional Outcome 4**  
*Ethical Administration  
and Good Governance*

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>															
<b>NDP Chapter</b>		NDP Chapter 14: Promoting accountability and fighting corruption (04)													
<b>National Outcome</b>		9. A responsive, accountable, effective and efficient local government system (04)													
<b>Back to Basics</b>		3. Good Governance & Sound Administration (04)													
<b>Provincial 10 Pillars</b>		4. Transformation of the State and governance (04)													
<b>Strategic Goals</b>		Sustainable Governance for Local Communities (04)													
<b>Key Performance Area</b>		KPA 5: Good Governance and Public Participation (04)													
<b>Priority</b>		Accountable Municipal Administration and End Corruption in all forms													
<b>Regional Outcome - Outcome 4: Ethical Administration, Good Governance and Risk Management</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Ethical Administration and Good Governance	Number (1) of Annual Audit Committee Reports compiled and submitted as part of Annual Report Annexure	Audit Committee Report	Target	Number	1	1	0	0	1	0	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
<b>Regional Sub Output - Code of Conduct Compliance</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Prohibition of Trading of the State with All Councillors	Number (44) of financial disclosure forms completed by councillors	Financial Disclosure forms	Target	Number	44	44	0	0	44	0	Division: Chief of Staff	Chief of Staff	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
<b>Regional Outcome - Sound Good Governance</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Monitoring and reporting of risks	Number (4) quarterly of Risk Management Report compiled and submitted to the Risk Management Committee	Risk management report and Risk Management Committee Minutes	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Output	Enterprise Risk Management legislative framework	Number (1) of Risk Management Committee Charter for 2026/27 approved by the Accounting Officer	Approved Risk Management Committee Charter	Target	Number	1	1	1	0	0	0	Internal Audit	Chief Auditor Executive	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Output	Effective Risk Management through improved performance management and accountability	Number (1) of Risk Management Annual Plan for 2026/27 approved by the Accounting Officer	Approved Risk Management Annual Plan	Target	Number	1	1	1	0	0	0	Internal Audit	Chief Auditor Executive	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Sub - Output	Strategic risk assessment	Number (1) of Strategic Risk Register for 2026/27 approved by the Accounting Officer	Approved Strategic risk register	Target	Number	1	1	1	0	0	0	Internal Audit	Coordinator Enterprise Risk Management, Governance & Institutional Compliance	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Sub - Output	Promote a professional ethical culture	Number (1) of Ethics and fraud awareness campaign conducted	Attendance registers and workshop content (posters, newsletter articles, pamphlets, social media campaigns or any other mechanism to create awareness.)	Target	Number	0	1	0	0	0	1	Internal Audit	Coordinator Enterprise Risk Management, Governance & Institutional Compliance	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
<b>Regional Sub Output - Internal Audit legislative framework</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Internal Audit legislative framework	Number (3) of internal Governance documents developed and submitted to Audit Committee	AC Charter, IA Charter, Audit Methodology and Audit Committee minutes	Target	Number	3	3	3	0	0	0	Internal Audit	Chief Auditor Executive	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Output	Provide assurance on the adequacy and effectiveness of the Internal Controls	3Y Internal Audit strategic plan (1) and IA annual plan (1) developed and submitted to Audit Committee.	3Y IA Strategic plan 2026 to 2029 and IA Annual plan 2026/2027 and Audit Committee minutes	Target	Number	2	2	2	0	0	0	Internal Audit	Chief Auditor Executive	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	N/A		0	0	0	0				

WRDM	Output	Provide assurance on the adequacy and effectiveness of the Internal Controls	Number (4) of quarterly reports on the implementation of the Internal Audit Annual Plan developed and submitted to the Audit Committee	Q1-Q4: Quarterly reports and Audit Committee minutes	Target	Number	4	4	1	1	1	1	Internal Audit	Chief Auditor Executive	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Good governance and Public Participation</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Compilation of individual Performance Agreements for employees below senior levels	Number (6) of Performance Agreements signed by employees below senior management level	Copies of signed performance agreements	Target	Number	New target	6	6	0	0	0	Internal Audit	Chief Auditor Executive	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Output	Risk management	Number (4) of reports on implementation of strategic risk register	Risk register indicating progress	Target	Number	New target	4	1	1	1	1	Internal Audit	Chief Auditor Executive	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Status of the Political Governance initiatives from a regional perspective</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Status of the Political Governance initiatives	Number (2) of Reports on Political Governance (IGR) initiatives undertaken.	IGR initiatives report	Target	Number	2	2	0	1	0	1	Division: Chief of Staff	Chief of Staff	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Activity - Status on the Mayoral Programmes</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Status on the Mayoral Programmes and Projects	Number (4) of reports on matters for which the Executive Mayor does have delegated Powers	Mayoral report on delegated powers	Target	Number	4	4	1	1	1	1	Division: Chief of Staff	Chief of Staff	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			



Regional Outcome 5  
*Safe Communities*

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>															
<b>NDP Chapter</b>		NDP Chapter 12: Building Safer Communities (05)													
<b>National Outcome</b>		1.All the people on South Africa are and feel safe (05)													
<b>Back to Basics</b>		1.Putting people and their concerns first: Public participation (05)													
<b>Provincial 10 Pillars</b>		6. Modernisation of the public service and the state (05)													
<b>Strategic Goals</b>		Public Safety (05)													
<b>Key Performance Area</b>		KPA 1: Basic Service Delivery (05)													
<b>Priority</b>		Peace, Justice and Strong Institutions and be tough on crime													
<b>Regional Outcome - Outcome 5: Ensure safer communities within West Rand Region</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Peaceful and Safe Living Environment and to ensure that people of the West Rand are feeling safe	Number (4) of reports developed to monitor the implementation of the Regional Safety Plan	Quarterly Status reports on the monitoring and implementation of the Regional Safety plan.	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Create an enabling Environment that is safe for Communities</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Create an enabling Environment that is safe and secure for Communities (CS/ DM/EMS)	Number (4) of quarterly Public Safety departmental reports developed and signed by Executive Director	Quarterly Public Safety departmental report	Target	Number	4	4	1	1	1	1	Public Safety	Executive Director: Public Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - To ensure that People of the West Rand are feeling safe</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Coordination of Law Enforcement Agencies	Number (4) of quarterly engagements held through the DLECC for coordination of traffic law enforcement in the region	Notice/invitation, agenda, minutes and Attendance registers	Target	Number	4	4	1	1	1	1	Disaster Management & Community Safety	Acting Manager Disaster Management & Community Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Ensure effective disaster risk management to reduce probable vulnerabilities	Number (6) of risk and vulnerability assessment conducted	Signed copies of risk and vulnerability assessments	Target	Number	6	6	0	3	0	3	Disaster Management & Community Safety	Acting Manager Disaster Management & Community Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Compliance to National building Regulations (Public Safety)</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Compliance with National building Regulations with regards to fire safety and building regulations	Number (4) of quarterly reports on National Building Regulations with regards to fire safety and building regulations developed	Quarterly Reports	Target	Number	4	4	1	1	1	1	Public Safety	Executive Director: Public Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Compliance with National building Regulations with regards to fire safety and building regulations	Number (400) of building inspections conducted in compliance with the National building Regulations & WRDM By-Laws	Quarterly Building Inspection Forms	Target	Number	492	400	100	100	100	100	Emergency Management Services	Manager Emergency Management Services	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Compliance with Service Level Agreements (SLA) (Security &amp; DOT)</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Ensure a secured working environment	Number (4) of quarterly security performance assessment conducted in line with the signed SLA	Quarterly Assessment Reports	Target	Number	4	4	1	1	1	1	Disaster Management & Community Safety	Acting Manager Disaster Management & Community Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			

Regional Sub Output - Improved Operational efficiency of Emergency Services (WRDM)																
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political	
													DEPT	RESP PERSON	OVERSIGHT	
WRDM	Sub Output	Effective investigation of fire incidents	Percentage (100) of referred fire incidents preliminary investigation initiated within 24 hours after referral	Fire Incident register and investigation reports	Target	Percentage	100	100	100	100	100	100	100	Emergency Management Services	Manager Emergency Management Services	MMC: Public Safety
					Capital	N/A			0	0	0	0				
					Operating	Opex			0	0	0	0				
WRDM	Sub Output	Ensure professionalism and Improve the Image of the Emergency Services in the West Rand	Number (16) of inspections conducted at Emergency Services Response Stations	Quarterly Station Inspection reports	Target	Number	19	16	4	4	4	4	Emergency Management Services	Manager Emergency Management Services	MMC: Public Safety	
					Capital	N/A			0	0	0	0				
					Operating	Opex			0	0	0	0				
Regional Sub Output - Integrated Disaster Management & Community Safety services that meet regulated standards (WRDM)																
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political	
													DEPT	RESP PERSON	OVERSIGHT	
WRDM	Sub Output	Integrated distress calls that meet regulated standards	Percentage (100) Response to all reported distress calls within 24hrs	Register on distress calls received and Quarterly Relief report	Target	Percentage	100	100	100	100	100	100	Disaster Management & Community Safety	Acting Manager Disaster Management & Community Safety	MMC: Public Safety	
					Capital	N/A			0	0	0	0				
					Operating	Opex			0	0	0	0				
WRDM	Output	Ensure Implementation of an Integrated Disaster Management Function through effective planning, response and assessments collectively with educated communities	Number (2) of seasonal disaster related incidents (summer & winter) mitigating plans developed	Disaster related incidents seasonal plans developed	Target	Number	2	2	1	0	1	0	Public Safety	Executive Director: Public Safety	MMC: Public Safety	
					Capital	N/A			0	0	0	0				
					Operating	Opex			0	0	0	0				
WRDM	Sub Output	Improve the performance of the Emergency Operation Centre (EOC) through regular monitoring	Number (4) of quarterly reports on the Performance of the Emergency Operations Centre (EOC)	Quarterly Performance Report on performance of EOC	Target	Number	4	4	1	1	1	1	Disaster Management & Community Safety	Acting Manager Disaster Management & Community Safety	MMC: Public Safety	
					Capital	N/A			0	0	0	0				
					Operating	Opex			0	0	0	0				
Regional Output - Professional accredited emergency services training academy (WRDM)																
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political	
													DEPT	RESP PERSON	OVERSIGHT	
WRDM	Sub Output	Professional accredited Emergency Services training academy	Number (4) of quarterly reports on training sessions conducted by the training academy	Quarterly report and attendance register	Target	Number	4	4	1	1	1	1	Emergency Management Services	Manager Emergency Management Services	MMC: Public Safety	
					Capital	N/A			0	0	0	0				
					Operating	Opex			0	0	0	0				
Regional Sub Output - Public Safety By Laws and Law Enforcement																
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political	
													DEPT	RESP PERSON	OVERSIGHT	
WRDM	Sub Output	Standardisation and enforcement of by-laws regional wide	Number (4) of Bylaw Enforcement Operations conducted	Quarterly report, photos and attendance registers	Target	Number	4	4	1	1	1	1	Disaster Management & Community Safety	Acting Manager Disaster Management & Community Safety	MMC: Public Safety	
					Capital	N/A			0	0	0	0				
					Operating	Opex			0	0	0	0				

Regional Output - Timeous effective response to all fire and rescue calls															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Timeous effective response to all fire and rescue calls	Percentage (80) of all fire and rescue calls responded to in 10 min in the Urban Areas of the West Rand	Q1-Q4 Statistical response reports	Target	Percentage	87	80	80	80	80	80	Public Safety	Executive Director: Public Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Output	Timeous effective response to all fire and rescue calls	Percentage (80) of all fire and rescue calls responded to within 20 min in the Rural Areas of the West Rand	Q1-Q4 Statistical response reports	Target	Percentage	92	80	80	80	80	80	Public Safety	Executive Director: Public Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
Regional Output - Good governance and Public Participation															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Compilation of individual Performance Agreements for employees below senior levels	Number (209) of Performance Agreements signed by employees below senior management level	Copies of signed performance agreements	Target	Number	New target	209	209	0	0	0	Public Safety	Executive Director: Public Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Output	Risk management	Number (4) of reports on implementation of strategic risk register	Risk register indicating progress	Target	Number	New target	4	1	1	1	1	Public Safety	Executive Director: Public Safety	MMC: Public Safety
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			



**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 9: Improving Education, innovation and training (06)
<b>National Outcome</b>	1. Improved quality of basic Education (06)
<b>Back to Basics</b>	2. Deliver municipal services to the right quality and standard (06)
<b>Provincial 10 Pillars</b>	6. Modernisation of the public service and the state (06)
<b>Strategic Goals</b>	Health & Social Development: Long and healthy life for all socially integrated communities (06)
<b>Key Performance Area</b>	KPA 1: Basic Service Delivery (06)
<b>Priority</b>	Quality Education

**Regional Outcome - Outcome 6: To improve Basic Education in the West Rand Region**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Improved Health Education in learning centres	Number (4) quarterly reports on health education programmes conducted at learning centres	Quarterly reports compiled	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Output - Good governance and Public Participation**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Compilation of individual Performance Agreements for employees below senior levels	Number (40) of Performance Agreements signed by employees below senior management level	Copies of signed performance agreements	Target	Number	New target	40	40	0	0	0	Health & Social Development	Executive Manager: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Open			0	0	0	0			
WRDM	Output	Risk management	Number (4) of reports on implementation of strategic risk register	Risk register indicating progress	Target	Number	New target	4	1	1	1	1	Health & Social Development	Executive Manager: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			



**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 10: Promoting health (07)
<b>National Outcome</b>	2. A long and healthy life for all (07)
<b>Back to Basics</b>	1. Put people and their concerns first - listen & communicate (07)
<b>Provincial 10 Pillars</b>	3. Accelerating transformation 4. Modernisation of the public service and the state (07)
<b>Strategic Goals</b>	2. Health and Social Development (07)
<b>Key Performance Area</b>	KPA 1: Basic Service Delivery (07)
<b>Priority</b>	Good Health and Well being / Health Communities

**Regional Outcome - Outcome 7: Healthy communities**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Facilitated environment conducive to Healthy Communities	Number (4) of quarterly water quality monitoring reports compiled	Quarterly report on water quality monitoring compiled	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Outcome	Facilitated environment conducive to Healthy Communities	Number (4) of quarterly health surveillance reports compiled	Quarterly report on health surveillance compiled	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Outcome	Facilitated environment conducive to Healthy Communities	Number (4) of quarterly food safety programmes reports compiled	Quarterly report on food safety programmes compiled	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				

**Regional Output - Improve healthy lifestyles**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Improve healthy lifestyles	Number (4) of quarterly health programme reports compiled	Quarterly report on health programmes compiled	Target	Number	4	4	1	1	1	1	Health & Social Development	Executive Manager: Health & Social Development	MMC: Health and Social Development
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				

**Regional Output - Municipal Health Services**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Ensure Health Inspections at Food Premises are conducted in terms of Reg 638	Number (4000) of food premises inspections conducted to monitor the safety of food	Notice (Inspection Report / Notice / Final Notice) / Letters / Certificate of Acceptability on new premises	Target	Number	4464	4000	1000	1000	1000	1000	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Sub Output	Routine inspections at funeral undertakers to monitor compliance to Regulation 363 of 2013	Number (120) of inspections conducted on funeral undertakers	Notice (Inspection Report / Notice / Final Notice) / Letters / Certificate of Acceptability on new premises	Target	Number	144	120	30	30	30	30	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Sub Output	Health surveillance of private premises inspections to monitor compliance	Number (1200) of Health Surveillance of private premises inspections conducted to monitor Health compliance.	Notice (Inspection Report / Notice / Final Notice) / Letters / Health Certificates for new premises	Target	Number	1327	1200	300	300	300	300	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Sub Output	Routine inspections at Government institutions to monitor compliance	Number (160) of Government Institutions inspected in terms of National Norms and Standards	Notice (Inspection Report / Notice / Final Notice) / Letters / Health Certificates for new premises	Target	Number	191	160	40	40	40	40	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Sub Output	Status on Early Childhood Development Centres	Number (720) of inspections conducted on Early Childhood Development Centres to monitor compliance	Notice (Inspection Report / Notice / Final Notice) / Letters / Health Certificates for new premises	Target	Number	851	720	180	180	180	180	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A		0	0	0	0				
					Operating	N/A		0	0	0	0				

WRDM	Sub Output	Implementing a training programme regulating chemical safety	Number (192) of chemical safety training sessions conducted	Attendance registers on sessions conducted	Target	Number	New target	192	48	48	48	48	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Ensure the safety of portable water in terms of SANS 241	Number (288) of water samples taken and tested for analysis in line with SANS 241	Sample results sampling pointing list and sample analysis results	Target	Number	804	288	72	72	72	72	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Implement the sampling programme to ensure safer food	Number (160) of Food samples taken for Analysis	Sample results sampling pointing list and sample analysis results	Target	Number	345	160	40	40	40	40	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Ensure that the Pest Control Inspections are conducted in Municipal buildings	Number (180) of pest control inspections conducted on municipal buildings	Notice (Inspection Report / Notice / Final Notice)	Target	Number	254	180	45	45	45	45	Health & Social Development	Manager Municipal Health Services	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Promote Health Check Campaigns and Participation (WRDM)</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Promote Health Campaigns and Participation	Number (8) of Health Campaigns / Education conducted in accordance with the Health Calendar	1. Programme 2. Report 3. pamphlets / hand-outs / event material / photos	Target	Number	9	8	2	2	2	2	Health & Social Development	Executive Director: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Coordinate Disability programmes	Number (8) of Disability programmes coordinated	1. Programme 2. Attendance register 3. Narrative report	Target	Number	15	8	2	2	2	2	Health & Social Development	Executive Director: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Conduct Gender based awareness / Education programmes	Number (8) of Gender based violence awareness campaign / Education programmes conducted	1. Programme 2. Attendance register 3. Narrative report	Target	Number	11	8	2	2	2	2	Health & Social Development	Executive Director: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Coordinate youth programmes	Number (4) of Youth Programmes coordinated	1. Programme 2. Attendance register 3. Narrative report	Target	Number	4	4	1	1	1	1	Health & Social Development	Executive Director: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Strengthen Health Programmes: HIV, TB, and Dread Diseases</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Strengthen Health Programmes: HIV, TB, and Dread Diseases	Number (4) of quarterly report on monitoring of HIV& AIDS ward based door to door program as per grant funding	Quarterly HIV/AIDS Monitoring report, Attendance registers, Monitoring Tool	Target	Number	4	4	1	1	1	1	Health & Social Development	Executive Director: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Status on support provided to pauper burial from a regional perspective</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Status on support provided to pauper burials in the West Rand	Number (1) of annual report on support provided to pauper burial in the West Rand	Annual Report on support provided to pauper burials in the West Rand	Target	Number	1	1	0	0	0	1	Health & Social Development	Executive Manager: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			



**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 5: Transitioning to a Low Carbon Economy (08)
<b>National Outcome</b>	10. Environmental Assets and Natural Resources that are well protected and continually enhanced (08)
<b>Back to Basics</b>	2. Deliver municipal services to the right quality & standards (08)
<b>Provincial 10 Pillars</b>	5. Modernisation of the Economy 2. Decisive Spatial Transformation (08)
<b>Strategic Goals</b>	Health and Social Development (08)
<b>Key Performance Area</b>	KPA 5: Good Governance and Public Participation (08)
<b>Priority</b>	Affordable clean energy and Industry, Innovation and Infrastructure

**Regional Outcome - Outcome 8: Ensure Environmental Sustainability within the West Rand Region**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Ensured safe environment and clean air for the community in the West Rand	Number (4) of quarterly reports on integrated environmental and air quality activities conducted	Quarterly Reports	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				

**Regional Output - Monitor compliance to Environmental Legislation**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Ensure compliance to Air Quality Legislations	Number (4) of quarterly reports on compliance with Air Quality legislations	Quarterly Reports on Compliance with Air Quality legislation	Target	Number	4	4	1	1	1	1	Health & Social Development	Executive Director: Health & Social Development	MMC: Health and Social Development
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				

**Regional Sub Output - Ensure Regional Compliance with Ambient Air Quality Monitoring Standards**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Processing of Atmospheric Emission Licence Applications to ensure compliance with Air Quality Act	Number (1) of annual report on Atmospheric Emission Licence applications received and finalised	Annual report on Atmospheric Emission Licence applications	Target	Number	New target	1	0	0	0	1	Health & Social Development	Manager: Environmental & Air Quality Management	MMC: Environment
					Capital	N/A		0	0	0	0				
					Operating	Opex		0	0	0	0				
WRDM	Sub Output	Manage Ambient Air Quality Monitoring Stations	Number (4) of quarterly reports on monitoring of Ambient Air Quality Stations	Quarterly reports on monitoring of the Air Quality Stations	Target	Number	4	4	1	1	1	1	Health & Social Development	Manager: Environmental & Air Quality Management	MMC: Environment
					Capital	N/A		0	0	0	0				
					Operating	N/A		0	0	0	0				

	<p>Regional Outcome 9 <i>Build Spatially Integrated Communities</i></p>
--	---

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>															
<b>NDP Chapter</b>		NDP Chapter 8: Human Settlements (09)													
<b>National Outcome</b>		9. A responsive, accountable, effective and efficient local government system (09)													
<b>Back to Basics</b>		2. Deliver Municipal Services to Right Quality & Standard (09)													
<b>Provincial 10 Pillars</b>		7. Modernisation of human settlements and urban development (09)													
<b>Strategic Goals</b>		Regional planning and economic goal (09)													
<b>Key Performance Area</b>		KPA 3: Local Economic Development (09)													
<b>Priority</b>		Reduce inequality													
<b>Regional Outcome - Outcome 9: Build Spatially Integrated Communities</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Build Spatially Integrated Communities	Number (1) of Annual report compiled on Spatial Integration of communities	Annual Report on spatial integration of communities	Target	Number	1	1	0	0	0	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Coordination and Implementation of settlements projects</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Coordination of Human settlements Projects with the objective of reducing backlog	Number (2) of bi-annually of reports on coordination of Human Settlements projects	Bi - annually progress report on implementation of Human Settlement Projects	Target	Number	2	2	0	1	0	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Infrastructure and Human Settlement
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Activity - Facilitation of Social Housing Programme</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Facilitation of Social Housing Programme	Number (2) of bi-annually reports on facilitation of Social Housing programmes	Bi-annual reports on facilitation of social housing programme	Target	Number	2	2	0	1	0	1	Regional Planning and Economic Development	Manager Human Settlement & Planning	MMC: Infrastructure & Human Settlement
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Activity - Title deed backlogs reduction</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Title deed backlogs reduction	Number (4) of quarterly reports reflecting statistics of Title Deeds registered	Quarterly report reflecting statistics of Title Deeds registered	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Manager Human Settlement & Planning	MMC: Infrastructure & Human Settlement
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			
<b>Regional Output - Regionally Integrated Spatial Planning</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Implementation of SPLUMA	Number (1) of Annual SPLUMA Compliance report regarding Integrated Spatial Development within the region	Annual Report on SPLUMA Compliance monitoring reports regarding Integrated Spatial Development within the region	Target	Number	1	1	0	0	0	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Infrastructure & Human Settlement
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

Regional Sub Output - Implementation of SPLUMA Regulatory Framework															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Operations of District Planning Tribunal	Number (4) quarterly reports on the operations of the West Rand District Municipal Planning Tribunal	Quarterly Reports on monitoring, operations functioning of the West Rand District Municipal Planning Tribunal	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Manager Human Settlement & Planning	MMC: Infrastructure & Human Settlement
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			



Regional Outcome 10  
*Socially Cohesive  
Communities*

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 10: Promoting health (10)
<b>National Outcome</b>	2. A long and healthy life for all (10)
<b>Back to Basics</b>	1. Put people and their concerns first - listen & communicate (10)
<b>Provincial 10 Pillars</b>	3. Accelerating transformation 4. Modernisation of the public service and the state (10)
<b>Strategic Goals</b>	Health & Social Development: Long and healthy life for all socially integrated communities (10)
<b>Key Performance Area</b>	KPA 1: Basic Service Delivery (10)
<b>Priority</b>	Gender equality, Reduce Inequality and Sustainable Communities

**Regional Outcome -Outcome 10: Healthy and united social cohesive communities**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Improved Healthy Lifestyles	Number (4) of reports on healthy lifestyle programmes compiled	Quarterly reports compiled on healthy lifestyle programmes	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Output - Establish a Socially Cohesive West Rand Community**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Establish a Socially Cohesive West Rand Community	Number (4) of Social Cohesion initiatives programs Implemented	Social Cohesion initiatives program Reports	Target	Number	4	4	1	1	1	1	Health & Social Development	Executive Director: Health & Social Development	MMC: Health and Social Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			



**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 3: Economy and Employment (11)
<b>National Outcome</b>	4. Decent employment through inclusive economic growth (11)
<b>Back to Basics</b>	1. Put People & Their Concerns First : Listen and Communicate (11)
<b>Provincial 10 Pillars</b>	3. Accelerating social transformation 4. Transformation of the State and governance (11)
<b>Strategic Goals</b>	Regional planning and economic goal (11)
<b>Key Performance Area</b>	KPA 3: Local Economic Development (11)
<b>Priority</b>	End / Reduce Poverty and Ensure Zero Hunger

**Regional Outcome - Outcome 11: Reduced Unemployment**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political	
													DEPT	RESP PERSON	OVERSIGHT	
WRDM	Outcome	Job Opportunities created	Number (89) of job opportunities created as per EPWP guidelines	Business plans, Signed employment contracts	Target	Number	New target	89	89	0	0	0	0	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0				
					Operating	Opex			0	0	0	0				

**Regional Output - Promote Job Opportunities Created**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Promote Job opportunities	Number (2) of Workshops held on local youth employment	1. Workshop report 2. Attendance register	Target	Number	1	2	0	1	0	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Output - Expand community Employment Initiatives (WRDM)**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Expanded Community Works Programme	Number (4) of EPWP evaluations conducted	Quarterly report on evaluations of EPWP	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Output - Good governance and Public Participation**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Compilation of individual Performance Agreements for employees below senior levels	Number (9) of Performance Agreements signed by employees below senior management level	Copies of signed performance agreements	Target	Number	New target	9	9	0	0	0	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Output	Risk management	Number (4) of reports on implementation of strategic risk register	Risk register indicating progress	Target	Number	New target	4	1	1	1	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			



Regional Outcome 12

*Economic  
Development*

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>															
<b>NDP Chapter</b>		NDP Chapter 3: Economy and Employment (12)													
<b>National Outcome</b>		4. Decent employment through inclusive Economic growth (12)													
<b>Back to Basics</b>		2. Deliver Municipal Services to Right Quality & Standard (12)													
<b>Provincial 10 Pillars</b>		1. Radical Economic transformation 3. Accelerating social transformation (12)													
<b>Strategic Goals</b>		Regional planning and economic goal (12)													
<b>Key Performance Area</b>		KPA 3: Local Economic Development (12)													
<b>Priority</b>		Decent Work and Economic growth, Industry, Innovation and Infrastructure, Partnerships for Goals													
<b>Regional Outcome - Outcome 12: Economic Development</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Facilitate an environment conducive to Economic Development	Number (4) of quarterly reports compiled on Economic development initiatives	Quarterly report on compiled economic development initiatives	Target	Number	4	4	1	1	1	1	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Establishment of Mining Forum</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Functional Mining Forum	Number (4) of Mining Forums held	Invitation, Agenda, Quarterly reports on the coordination of Mining Forums in the region, Minutes and Attendance register	Target	Number	New target	4	1	1	1	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Establishment of Agri parks</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Functional Agri parks	Number (4) of quarterly reports on Coordination of Agri parks	Quarterly report on status of Agri parks	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Tourism growth</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Establishment of Regional Tourism Organisation (RTO)	Number (4) of quarterly reports on the functionality of the established Regional Tourism Organisation	Quarterly report on the performance / functionality status of the RTO	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Tourism products promoted in the entire region	Number (4) of quarterly reports on Performance of the Tourism Associations	Quarterly progress reports on performance of the Tourism Associations	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Activity - Farmer Support Initiatives</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Coordinate Farmer support initiative	Number (4) of quarterly reports on Farmers support programmes	Quarterly report on Farmers support programmes	Target	Number	4	4	1	1	1	1	Regional Planning and Economic Development	Executive Director: Regional Planning and Economic Development	MMC: Economic Development
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

	<p><b>Regional Outcome 13</b> <i>Robust Financial Administration</i></p>
---	--

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>												
<b>NDP Chapter</b>		NDP Chapter 14: Promoting accountability and fighting corruption (13)										
<b>National Outcome</b>		9. A responsive, accountable, effective and efficient local government system (13)										
<b>Back to Basics</b>		3. Good Governance & Sound Administration (13)										
<b>Provincial 10 Pillars</b>		4. Transformation of the State and governance (13)										
<b>Strategic Goals</b>		5. Business Excellence within the West Rand Region (13)										
<b>Key Performance Area</b>		KPA 4: Municipal Financial Viability and Management (13)										
<b>Priority</b>		End Corruption in all forms										

**Regional Outcome - Outcome 13: Robust Financial Administration**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Robust Financial Administration	Number (1) of annual report on regional audit status compiled	Annual Report on regional audit status	Target	Number	1	1	0	0	1	0	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Output - Effective and Efficient Supply Chain Management**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Effective and Efficient Supply Chain Management	Number (1) of annual SCM report compiled	Annual Report SCM	Target	Number	1	1	0	0	0	1	Budget & Treasury Office	Chief Financial Officer	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Sub Output - Compilation and Delivery against the Procurement Plan**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Development of annual procurement plan	Number (1) of Procurement plan developed and approved by MM.	Approved procurement plan by MM	Target	Number	1	1	0	0	0	1	Budget & Treasury Office	Manager Supply Chain Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Monitoring and implementation of procurement plan	Percentage (100) on implementation of procurement plan	Q1-Q4: SCM Quarterly report indicating progress in the implementation of procurement plan	Target	Percentage	New target	100	25	50	75	100	Budget & Treasury Office	Manager Supply Chain Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Activity - EME or QSE empowerment through preferential procurement (WRDM)**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	EME or QSE empowerment through preferential procurement	Percentage (20) of procurement sourced from EME and QSE	Annual SCM report indicating 20% of procurement of EME and QSE	Target	Percentage	20	20	0	0	0	20	Budget & Treasury Office	Manager Supply Chain Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			

**Regional Activity - Local Empowerment through Township Revitalisation (WRDM)**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT

WRDM	Sub Output	Local Empowerment through Township Revitalisation	Percentage (10) of RFQ awarded to Township service providers	Annual SCM report indicating 10% of RFQs awarded to Township Service Providers	Target	Percentage	39	10	0	0	0	10	Budget & Treasury Office	Manager Supply Chain Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			
<b>Regional Sub Output - Compliance to Supply Chain Management Policy and Processes</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Compliance to Supply Chain Management processes	Percentage (100) of Tenders awarded within 90 working days after the closing date	Annual SCM Quarterly Report indicating tenders awarded within 90 days	Target	Percentage	100	100	0	0	0	100	Budget & Treasury Office	Manager Supply Chain Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Supply Chain Legislative Compliance	Number (4) of SCM compliance checklist completed.	Q1-Q4: SCM Compliance Check List	Target	Number	4	4	1	1	1	1	Budget & Treasury Office	Manager Supply Chain Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Compliance to Supply Chain Management policy and Regulations	Number (1) of Annual review of Supply Chain Management Policy	Q4: Supply Chain Policy and Maycom/Council Resolution	Target	Number	1	1	0	0	0	1	Budget & Treasury Office	Manager Supply Chain Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Effective Asset Management</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Effective Asset Management	Number (1) of annual report compiled on effective asset management	Reports on asset management	Target	Number	4	1	0	0	0	1	Budget & Treasury Office	Chief Financial Officer	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Effective Fleet Management</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Effective Fleet Management	Number (4) of quarterly reports compiled on effective Fleet management	Quarterly reports on implementation of fleet management	Target	Number	4	4	1	1	1	1	Budget & Treasury Office	Chief Financial Officer	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Ensure Efficient Budget Management within West Rand Region</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Ensure Efficient Budget Management within West Rand Region	Number (4) of quarterly Financial management reports submitted to MayCom/Council	1. Section 52(d) reports 2. MayCom/Council resolution	Target	Number	4	4	1	1	1	1	Budget & Treasury Office	Chief Financial Officer	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Compliance with mSCOA</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT

WRDM	Sub Output	Compliance with mSCOA	Number (4) of mSCOA Steering Committee meetings held	Notice, Agenda, Minutes and Attendance Register	Target	Number	3	4	1	1	1	1	Budget & Treasury Office	Manager: Budget, Treasury and Asset Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Credible and Accurate Budgeting</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Credible and Accurate Budgeting	Number (1) of budget document tabled and adopted in MayCom/Council	Annual budget, MayCom/Council resolution on the approval of annual budget	Target	Number	1	1	0	0	0	1	Budget & Treasury Office	Manager: Budget, Treasury and Asset Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Budget process plan	Number (1) of budget process plan submitted to MayCom/Council by 31 August	1. Budget process plan 2. MayCom/Council Resolution approving the budget & IDP process plan	Target	Number	1	1	1	0	0	0	Budget & Treasury Office	Manager: Budget, Treasury and Asset Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Financial Performance and Administration</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Clean Audit: Financial Performance	Number (1) of annual financial statements submitted to the Auditor general by 31 August	1. WRDM Annual Financial Statements 2. Proof of submission to the Auditor General	Target	Number	1	1	1	0	0	0	Budget & Treasury Office	Chief Financial Officer	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Bad Debts Written off</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Debt management	Number (4) of quarterly debtors management report compiled	Debtors Management Report	Target	Number	4	4	1	1	1	1	Budget & Treasury Office	Manager: Revenue & Expenditure Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Financial Controls and Reporting</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Mid year performance assessments reporting	Number (1) of Midyear: Performance report developed (financial and non-financial) submitted to Mayor National Treasury and Provincial Treasury (Gomun portal) by 25 January	1. Midyear Performance report 2. Proof of submission to Mayor, National Treasury and Provincial Treasury (Gomun Portal)	Target	Number	1	1	0	0	1	0	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A									
					Operating	Opex									

WRDM	Sub Output	Financial Controls and Reporting	Number (12) of Sec 71 returns compiled and submitted to Mayor, National Treasury and Provincial Treasury (Gomun portal) within ten working days	1. Section 71 returns 2. Proof of submission to Mayor, National Treasury and Provincial Treasury (Gomun Portal)	Target	Number	12	12	3	3	3	3	Budget & Treasury Office	Manager: Budget, Treasury and Asset Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Sub Output - Implementation of cost containment measures</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Implementation of cost containment measures	Number (4) of quarterly reports on cost containment measures	Quarterly Report on cost containment measures	Target	Number	4	4	1	1	1	1	Budget & Treasury Office	Manager: Budget, Treasury and Asset Management	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
<b>Regional Output - Promote Good governance and Public Participation</b>															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Cascade performance management to all work streams	Number (18) of Performance Agreements signed by employees below senior mangement level	Copies of signed performance agreements	Target	Number	New Target	18	18	0	0	0	Budget & Treasury Office	Chief Financial Officer	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Output	Risk management	Number (4) of reports on implementation of strategic risk register	Risk register indicating progress	Target	Number	New Target	4	1	1	1	1	Budget & Treasury Office	Chief Financial Officer	MMC: Finance
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			



**Regional Outcome 14**  
*Institutional Planning  
and Transformation*

**WEST RAND DISTRICT MUNICIPALITY - SDBIP (2026 / 2027)**

<b>SDBIP</b>	
<b>NDP Chapter</b>	NDP Chapter 13: Building a capable state (14)
<b>National Outcome</b>	9. A responsive, accountable, effective and efficient local government system (14)
<b>Back to Basics</b>	3. Good Governance & Sound Administration (14)
<b>Provincial 10 Pillars</b>	1. Radical economic transformation 2. Decisive spatial transformation 3. Accelerating social transformation (14)
<b>Strategic Goals</b>	5. Business Excellence within the West Rand Region (14)
<b>Key Performance Area</b>	KPA 2 : Municipal Institutional Development and Transformation (14)
<b>Priority</b>	Safe working environment

**Regional Outcome - Outcome 14: Institutional Planning and Transformation**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Outcome	Institutional Planning and Transformation	Number (1) of the Final Annual Report 2025/26 compiled and submitted to Maycom/Council.	1. Annual Report with all annexures. 2 Council resolution.	Target	Number	1	1	0	0	1	0	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Output - Efficient Delivery of Corporate Support Services**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Efficient Corporate Support Services	Number (4) of departmental reports for corporate support services compiled and signed by the Executive Director	Signed quarterly Report on corporate support services and	Target	Number	4	4	1	1	1	1	Corporate Services	Executive Director: Corporate Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Sub Output - Committee Services and Corporate Administration**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Effective implementation of Council Resolutions	Number (4) of quarterly updates of the Council Resolution register	Council Resolution register	Target	Number	4	4	1	1	1	1	Corporate Services	Manager: Legal Services & Council Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Effective management of committee services	Percentage (100) of Maycom minutes submitted to the Mayor within (5) working days	Index list with dates of meetings, notice/agenda and Proof of submission to the Executive Mayor	Target	Percentage	100	100	100	100	100	100	Corporate Services	Manager: Legal Services & Council Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Effective management of committee services	Percentage (100) of Council minutes submitted to the Speaker within (5) working days	Index list with dates of meetings, notice/agenda and Proof of submission to the Speaker	Target	Percentage	100	100	100	100	100	100	Corporate Services	Manager: Legal Services & Council Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

**Regional Sub Output - Efficient Legal Services**

Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Effective Legal Services	Number (4) of quarterly reports compiled on Legal Services	Quarterly Legal Services report	Target	Number	4	4	1	1	1	1	Corporate Services	Manager: Legal Services & Council Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Effective Legal Services	Percentage (100) of legal agreements perused within 14 working days	Register of request received and Legal responsive register	Target	Percentage	100	100	100	100	100	100	Corporate Services	Manager: Legal Services & Council Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

Regional Output - Facilities Management															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Output	Facilities Management	Number (4) of reports compiled on facilities management compiled and signed by the Executive Director	Quarterly report on Facilities management	Target	Number	4	4	1	1	1	1	Corporate Services	Executive Director: Corporate Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
Regional Outcome - ICT Services															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	ICT Services	Number (4) of quarterly reports compiled on ICT activities developed and submitted to the ICT Steering Committee	Signed quarterly report on ICT Services	Target	Number	4	4	1	1	1	1	Corporate Services	Manager: Information, Communication & Technology	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	ICT Services	Number (4) of ICT Steering Committee meetings held	Notice and Agenda, Minutes Attendance registers	Target	Number	2	4	1	1	1	1	Corporate Services	Manager: Information, Communication & Technology	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
Regional Sub Output - Records and Archive Management															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Records and Archive Management	Number (4) of quarterly reports compiled on records and archive management	1. Signed quarterly report on Records and Archive management	Target	Number	4	4	1	1	1	1	Corporate Services	Manager: Legal Services & Council Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Compliance with the Archives Framework	Number (4) of quarterly reports compiled on compliance with the archives framework	Signed quarterly report on compliance with archives framework	Target	Number	4	4	1	1	1	1	Corporate Services	Manager: Legal Services & Council Services	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
Regional Sub Output - Status of Council year calendars															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Provide status on development of Council year calendars	Number (1) of council year calendar developed and submitted to Maycom/ Council	1. Maycom/Council year calendar	Target	Number	1	1	0	0	0	1	Corporate Services	Manager: Legal Services & Council Support	MMC: Corporate Services
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			
Regional Sub Output - Regional Institutional Planning and Performance Management															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Clean Audit: Number Financial Performance (Pre-Determined Objectives)	Number (4) of Quarterly Predetermined Objectives Report (performance report) compiled and submitted to Performance Audit Committee	Quarterly Predetermined Objectives Report (performance report) and minutes of the Performance Audit Committee	Target	Number	4	4	1	1	1	1	Regional Planning and Performance Management	Manager: District Planning & Performance Management	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Regional Institutional Performance Index	Number (1) of 2025/26 Draft Annual Report compiled and submitted to Maycom/Council	1. Draft Annual Report, 2. Council Resolution	Target	Number	1	1	1	0	0	0	Regional Planning and Performance Management	Manager: District Planning & Performance Management	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			

Regional Sub Output - IDP and SDBIP Implementation															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Develop IDP Framework	Number (1) of IDP Framework for 2027/28 developed and submitted to Maycom/Council	1. IDP Framework 2027/28 2. Council Resolution	Target	Number	1	1	1	0	0	0	Regional Planning and Performance Management	Manager: District Planning & Performance Management	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Sub Output	Coordinate Forum engagement meeting	Number (1) of IDP representative forum meeting coordinated	Q4: Notice/agenda, Attendance Register and presentation (WRDM)	Target	Number	1	1	0	0	0	1	Regional Planning and Performance Management	Manager: District Planning & Performance Management	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
Regional Sub Output - Regional Integrated Planning and Performance Management															
Municipality	Planning Level	Planning Statement	Indicator	Evidence	Type	UOM	Baseline	Annual Target	Q1	Q2	Q3	Q4	Administrative		Political
													DEPT	RESP PERSON	OVERSIGHT
WRDM	Sub Output	Robust Regional Integrated Planning and Performance Management	Number (2) of 2027/28 IDP and SDBIP developed and submitted Council and Executive Mayor	1. IDP adopted by Council and SDBIP approved by Executive Mayor	Target	Number	2	2	0	0	0	2	Regional Planning and Performance Management	Manager: District Planning & Performance Management	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	Opex			0	0	0	0			
WRDM	Outcome	Compilation of Performance Agreements for Municipal Manager and Managers directly accountable to Municipal Manager (Sec 56 and 57 Managers)	Number (7) of 2026/27 Section 57 and 56 Managers Performance Agreements signed	Copies of signed performance agreements	Target	Number	7	7	7	0	0	0	Office of the Municipal Manager	Municipal Manager	Executive Mayor WRDM
					Capital	N/A			0	0	0	0			
					Operating	N/A			0	0	0	0			